## MSC Industrial Direct Co., Inc

Operational Statistics - updated quarterly on earnings release date
The following represents historical unaudited financial and statistical information regarding MSC's operations. MSC does not undertake any obligation to update any of the information presented below to reflect future events or circumstances.
This information should not be relied on as necessarily indicative of future trends or results.
During FY13, MSC acquired Class C Solutions Group ("CCSG") (formerly Barnes Distribution North America)
and the results are included in all reporting periods below, unless otherwise noted.
Quarterly Sales (in millions)

|  | FY 16 | FY 15 | FY 14 |
| :--- | :---: | :---: | :---: |
| Q1 | $\$ 706.8$ | $\$ 731.1$ | $\$ 678.5$ |
| Q2 | 684.1 | 706.4 | 661.5 |
| Q3 | 727.5 | 745.5 | 720.5 |
| Q4 | 745.1 | 727.4 | 726.6 |

Sales Growth by
Month (Avg Daily
Sales Basis) *
FY2017
Net Sales (In
Millions)
\# Sales Days
Growth in ADS

| Sept '16 | Oct '16***** | Nov '16 | Dec '16 | Jan '17 | Feb '17 | Mar '17 | Apr '17 | May '17 | June '17 | July '17 | Aug '17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ 266.9 | \$ 219.6 | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ | \$ |
| 24 | 20 | 18 | 23 | 20 | 20 | 25 | 20 | 19 | 24 | 20 | 20 |
| -4.5\% | -2.4\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |

FY2016
Net Sales (In
Millions)
\# Sales Days
Growth in ADS

| Sept '15 | Oct '15 | Nov '15 | Dec '15 | Jan '16 | Feb '16 | Mar '16 | Apr '16 | May '16 | June '16 | July '16 | Aug '16 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ 279.3 | \$ 225.0 | \$ 202.5 | \$ 227.9 | \$ 224.3 | \$ 231.9 | \$ 280.7 | \$ 225.6 | \$ 221.2 | \$ 265.2 | \$ 200.3 | \$ 279.6 |
| 24 | 20 | 18 | 23 | 20 | 20 | 25 | 20 | 20 | 24 | 19 | 25 |
| -1.2\% | -3.4\% | -5.9\% | -1.6\% | -5.5\% | -2.3\% | -4.9\% | -2.3\% | -4.2\% | -4.6\% | -4.8\% | -1.8\% |

FY2015
Net Sales (In
Millions)
\# Sales Days
Growth in ADS

| Sept '14 | Oct '14 | Nov '14 ** | Dec '14 | Jan '15 | Feb '15 | Mar '15**** | Apr '15 | May '15 | June '15 | July '15 | Aug '15 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ 283.0 | \$ 232.8 | \$ 215.3 | \$ 231.6 | \$ 237.3 | \$ 237.5 | \$ 295.4 | \$ 230.6 | \$ 219.5 | \$ 278.2 | \$ 221.2 | \$ 228.0 |
| 24 | 20 | 18 | 23 | 20 | 20 | 25 | 20 | 19 | 24 | 20 | 20 |
| 7.1\% | 8.6\% | 7.6\% | 7.7\% | 8.0\% | 4.9\% | 2.0\% | 5.7\% | 3.1\% | 2.1\% | -0.6\% | -1.6\% |

FY2014
Net Sales (In
Millions)
\# Sales Days
Growth in ADS

| Sept '13 | Oct '13 | Nov '13 ** | Dec '13 | Jan '14 | Feb '14 | Mar '14 *** | Apr '14 | May '14 | June '14 | July '14 | Aug '14 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ 259.5 | \$ 217.7 | \$ 201.3 | \$ 212.9 | \$ 222.1 | \$ 226.5 | \$ 285.1 | \$ 220.1 | \$ 215.3 | \$ 269.0 | \$ 225.0 | \$ 232.7 |
| 24 | 20 | 18 | 23 | 20 | 20 | 25 | 20 | 19 | 24 | 20 | 20 |
| 13.1\% | 19.6\% | 21.2\% | 14.0\% | 15.5\% | 18.9\% | 21.1\% | 11.6\% | 6.0\% | 7.6\% | 7.6\% | 8.2\% |

* Compared to same month, prior fiscal year.
** Excluding the sales adjustment resulting from refining our estimated accrual for direct ship sales, November '14 sales growth was $9.7 \%$ and November
'13 sales growth was 18.9\%.
*** March '14 is slighlty inflated due to the holiday falling in April in FY 14.
**** March '15 is slightly deflated due to the holiday falling in March in FY 15, compared to April in FY 14
***** October '16 is an estimate.

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Sales Growth by

| Regions (Avg Daily |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales Basis) | Fiscal 2016 |  |  |  | Fiscal 2015 |  |  |  |
|  | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| Midwest | -3.1\% | -4.7\% | -6.3\% | -6.0\% | 5.7\% | 5.0\% | 2.1\% | -0.4\% |
| Northeast | -0.3\% | 1.5\% | -0.8\% | -1.1\% | 3.8\% | 3.1\% | 3.0\% | 3.2\% |
| Southeast | -3.7\% | -2.8\% | -2.6\% | -3.6\% | 11.3\% | 9.5\% | 3.6\% | -0.1\% |
| West | -2.2\% | -3.6\% | -4.3\% | -0.4\% | 10.7\% | 10.2\% | 9.1\% | 2.2\% |
| International \& Other | -18.4\% | -15.6\% | -13.0\% | -11.1\% | -0.1\% | -0.4\% | -7.2\% | -16.6\% |

Sales Growth by
Customer Type
(Avg Daily Sales

| Basis) * | Fiscal 2016 |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Q 1 | Q 2 | Q 3 | Q 4 |
| Manufacturing | $-4.9 \%$ | $-5.6 \%$ | $-6.8 \%$ | $-6.1 \%$ |
| Non-Manufacturing | $1.3 \%$ | $2.6 \%$ | $2.6 \%$ | $3.3 \%$ |


| Fiscal 2015 |  |  |  |
| :---: | :---: | :---: | :---: |
| Q1 | Q 2 | Q 3 | Q 4 |
| $4.8 \%$ | $4.1 \%$ | $1.2 \%$ | $-1.8 \%$ |
| $15.6 \%$ | $14.0 \%$ | $10.1 \%$ | $5.4 \%$ |

* Excludes UK operations

Sales by Customer
Type (Avg Daily

| Sales Basis) * | Fiscal 2016 |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | Q 1 | Q 2 | Q 3 | Q 4 |
| Manufacturing | $69 \%$ | $68 \%$ | $68 \%$ | $67 \%$ |
| Non-Manufacturing | $31 \%$ | $32 \%$ | $32 \%$ | $33 \%$ |


| Fiscal 2015 |  |  |  |
| :---: | :---: | :---: | :---: |
| Q1 | Q2 | Q3 | Q4 |
| $70 \%$ | $70 \%$ | $70 \%$ | $69 \%$ |
| $30 \%$ | $30 \%$ | $30 \%$ | $31 \%$ |

* Excludes UK operations

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## Growth

Decomposition
(In Thousands)

Large Accounts
Remaining Business

| Q4 FY16 |  |
| :---: | ---: |
| Growth |  |
| $\$$ | 13,300 |
|  | 4,400 |
| $\$$ | 17,700 |


| YTD FY16 |  |
| :---: | :---: |
| Growth |  |
| $\$$ | 25,300 |
|  | $(72,200)$ |
| $\$$ | $(46,900)$ | **

* We estimate that this $\$ 17.7$ million increase in net sales is comprised of:
(i) approximately $\$ 45.0$ million in sales attributable to an extra week in fiscal

2016; partially offset by (ii) approximately $\$ 16.8$ million of lower sales volume;
(iii) approximately $\$ 8.4$ million from pricing, which includes changes in
customer and product mix, discounting and other items; and (iv) approximately
$\$ 2.1$ million from unfavorable foreign currency fluctuations.
** We estimate that this $\$ 46.9$ million decrease in net sales is comprised of: (i) approximately $\$ 82.0$ million of lower sales volume; (ii) approximately $\$ 13.6$ million from pricing, which includes changes in customer and product mix, discounting and other items; (iii) approximately $\$ 7.3$ million from unfavorable foreign currency fluctuations; partially offset by (iv) approximately $\$ 56.0$ million in sales attributable to an extra week in fiscal 2016

Gross Margin
Percentage

|  | FY 16 | FY 15 | FY 14 |
| :--- | :--- | :--- | :--- |
| Q1 | $45.1 \%$ | $45.2 \%$ | $46.4 \%$ |
| Q2 | $45.1 \%$ | $45.4 \%$ | $46.4 \%$ |
| Q3 | $45.0 \%$ | $45.4 \%$ | $46.3 \%$ |
| Q4 | $44.8 \%$ | $45.0 \%$ | $45.6 \%$ |

## Operating Income

(in millions)

|  | FY 16 | FY 15 | FY 14 |
| :---: | :---: | :---: | :---: |
| Q1 | $\$ 90.4$ | $\$ 94.0$ | $\$ 96.8$ |
| Q2 | 80.5 | 85.9 | 81.7 |
| Q3 | 105.8 | 104.2 | 104.9 |
| Q4 | 99.2 | 95.4 | 99.8 |


| Operating Income <br> Percentage |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
|  | FY 16 | FY 15 | FY 14 |  |
|  | $12.8 \%$ | $12.9 \%$ | $14.3 \%$ |  |
|  | Q2 | $11.8 \%$ | $12.2 \%$ | $12.4 \%$ |
|  | Q3 | $14.5 \%$ | $14.0 \%$ | $14.6 \%$ |
|  | Q4 | $13.3 \%$ | $13.1 \%$ | $13.7 \%$ |

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| Total eCOMM Sales <br> (in millions) ${ }^{*, * *}$ |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  |  | FY 16 | FY 15 | FY 14 |
|  | $\$ 403.2$ | $\$ 398.7$ | $\$ 279.0$ |  |
|  | Q1 | $\$ 395.5$ | 391.1 | 281.8 |
|  | Q3 | $\$ 426.6$ | 417.2 | 315.1 |
|  | Q4 | $\$ 440.4$ | 412.0 | 322.2 |

Total eCOMM Sales
Annual Run Rate (in millions) ****

|  | FY 16 | FY 15 | FY 14 |
| :--- | :---: | ---: | ---: |
| Q1 | $1,677.8$ | $1,627.0$ | $1,138.5$ |
| Q2 | $1,619.7$ | $1,570.6$ | $1,131.7$ |
| Q3 | $1,693.3$ | $1,649.2$ | $1,245.8$ |
| Q4 | $1,670.9$ | $1,628.7$ | $1,273.7$ |

* CCSG is included beginning FY15 Q1
**** Run Rate equals the average daily sales for the quarter multiplied by the
number of business days in the fiscal year; 258 days for FY16 and 253 days for FY15 and FY14
** This represents sales made through all eCommerce platforms, including sales made
through Electronic Data Interchange systems, VMI systems, Extensible Markup Language
ordering based systems, vending machine systems, hosted systems and other electronic portals.

Active Customer
Count (in 000's) *,
**, ***

|  | FY 16 | FY 15 | FY 14 |
| :---: | :---: | :---: | :---: |
| Q1 | 365 | 365 | 325 |
| Q2 | 364 | 365 | 331 |
| Q3 | 362 | 367 | 335 |
| Q4 | 366 | 366 | 364 |

* An active customer is one who has made a purchase in the last 12 months
** Excludes UK Operations
*** CCSG is included beginning FY14 Q4 (Excluding CCSG, active customer count is 337 for FY14 Q4)


## Average

Transaction Size *, **

|  | FY 16 | FY 15 | FY 14 |
| :---: | :---: | :---: | :---: |
| Q1 | $\$ 414$ | $\$ 415$ | $\$ 405$ |
| Q2 | 409 | 407 | 406 |
| Q3 | 406 | 410 | 403 |
| Q4 | 412 | 414 | 409 |

* Excludes UK Operations
** CCSG is included beginning FY14 Q4 (Excluding CCSG, average transaction size is 410 for FY14 Q4)

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Total Associate

## Headcount

Fiscal 2016

|  | Q1 |  |  |  |
| ---: | :---: | :---: | :---: | :---: |
| Full Time | 6,474 | 6,405 | 6,396 | 6,346 |
| Part Time | 112 | 119 | 114 | 116 |
| Total | 6,586 | 6,524 | 6,510 | 6,462 |


|  | Fiscal 2015 |  |  |  |
| ---: | :---: | :---: | :---: | :---: |
|  | Q 1 | Q 2 | Q3 | Q4 |
| Full Time | 6,580 | 6,617 | 6,590 | 6,533 |
| Part Time | 108 | 113 | 104 | 109 |
| Total | 6,688 | 6,730 | 6,694 | 6,642 |

Number of Field

Sales Associates * $\quad$|  |  |  |  |
| :---: | :---: | :---: | :---: |
|  | FY 16 | FY 15 | FY 14 |
|  | Q2 | 2,370 | 2,343 |
| 2,180 |  |  |  |
|  | Q3 | 2,356 | 2,353 |
| 2,207 |  |  |  |
|  | Q4 | 2,370 | 2,334 |
| 2,264 |  |  |  |
|  |  | 2,377 | 2,301 |

* Adjusted metric to include field sales and service personnel. Prior quarter information conforms to the current presentation.

