MSC Industrial Direct Co., Inc.

Operational Statistics - updated quarterly on earnings release date

The following represents historical unaudited financial and statistical information regarding MSC's operations. MSC does not undertake any obligation to update any of the information presented below to reflect future events or circumstances.

This information should not be relied on as necessarily indicative of future trends or results.

During Q2 FY23, MSC acquired Buckeye Industrial Supply Co. ("Buckeye") and Tru-Edge Grinding, Inc. ("Tru-Edge"). During Q4 FY22, MSC acquired Engman-Taylor Company, Inc. ("Engman-Taylor") and Tower Fasteners, LLC. ("Tower Fasteners"). The results from these acquisitions are included in the data below unless otherwise noted.

Quarterly Sales (in millions)		F	Y 24	F	Y 23	F	Y 22
	Q1	\$	954.0	\$	957.7	\$	848.5
	Q2				961.6		862.5
	Q3				1,054.5		958.6
	Q4				1,035.4		1,022.2

Sales Growth by Month (Avg Daily Sales Basis) *

FY 24 Net Sales (In Millions) # Sales Days Growth in ADS Impact from acquisitions

S	ept '23	Oct '23	Nov '23	***Dec '23	Jan '24	Feb '24	Mar '24	Apr '24	May '24	June '24	July '24	Aug '24
\$	374.7	\$ 304.7	\$ 274.6	\$ 309.2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	24	20	18	23	20	20	25	20	19	23	20	20
	1.3%	-1.7%	-1.2%	-2.5%								
	0.8%	0.9%	0.8%	0.9%								

FY 23 Net Sales (In Millions) # Sales Days Growth in ADS Impact from acquisitions

- (Sept '22	Oct '22	Nov '22	Dec '22	Jan '23	Feb '23	Mar '23	Apr '23	May '23	June '23	July '23	Aug '23
\$	370.0	\$ 309.9	\$ 277.8	\$ 317.1	\$ 321.3	\$ 323.2	\$ 396.7	\$ 320.3	\$ 337.5	\$ 375.9	\$ 321.6	\$ 337.9
	24	20	18	23	20	20	25	20	19	23	20	20
	13.4%	13.9%	11.1%	9.6%	19.3%	6.4%	7.7%	11.1%	17.7%	9.8%	10.2%	8.9%
	3.4%	3.3%	3.5%	3.3%	4.1%	3.8%	3.8%	4.4%	3.5%	1.9%	1.9%	0.8%

FY 22 Net Sales (In Millions) # Sales Days Growth in ADS Impact from acquisitions

Sept '2	21	Oct '21	Nov '21	Dec '21	Jan '22	Feb '22	Mar '22	Apr '22	May '22	June '22	July '22	**Aug '22
\$ 32	26.2	\$ 272.2	\$ 250.1	\$ 289.3	\$ 269.4	\$ 303.8	\$ 368.5	\$ 288.2	\$ 301.9	\$ 357.2	\$ 277.3	\$ 387.7
	24	20	18	23	20	20	25	20	20	24	19	25
11.	.1%	6.9%	11.9%	1.8%	5.0%	17.8%	12.5%	5.5%	13.7%	13.1%	12.5%	15.4%
0	.5%	0.5%	0.5%	0.6%	0.6%	0.6%	0.6%	0.7%	0.7%	2.0%	2.2%	3.5%

Sequential Sales Growth by Month (Avg Daily Sales Basis) * FY 24 Sequential ADS Performance 5 Year Historical Average

Sept	Oct	Nov	***Dec	Jan	Feb	Mar	Apr	May	June	July	Aug
-7.6%	-2.4%	0.1%	-11.9%								
0.5%	0.7%	-0.3%	-7.8%	10.5%	3.1%	-0.9%	-2.8%	7.0%	-5.8%	-0.7%	3.5%

^{*} Average Daily Sales is calculated using number of business days in the United States for the periods indicated.

^{**} August '22 includes a fifth week due to fiscal year 2022 having 53 weeks.

^{***} December 2023 is an estimate; the fiscal month of December ended on January 6, 2024.

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FY 24	Percent of Sales by Geographic									
Coling C	Region		FY	/ 24			FY	/ 23		
Percent of Sales by Customer Type FY 24	•	Q1		Q3	Q4	Q1			Q4	
Amada 2% 2% 1% 2% 2% 2% 2% 2%	United States	95%				95%	95%	95%		
Percent of Sales by Customer Type FY 24 FY 25	Mexico	2%				2%	2%	2%	2%	
recent of Sales by Customer Type Q1	Canada					2%	1%	2%	2%	
Actional Account Customers 39% 38% 38% 37% 37% 37% 37% 38% 38% 38% 31% 37% 37% 37% 37% 37% 38% 38% 38% 31% 37%	Other Foreign Countries	1%				1%	2%	1%	1%	
Commercial Services	Percent of Sales by Customer Type		FY	(24			FY	ſ 2 3		
Sales Account Customers 39% 38% 38% 37% 37% 37% 38% 38% 8% 11% 13% 38% 38% 38% 37% 37% 38% 38% 38% 38% 37% 37% 38% 38% 38% 37% 37% 38% 38% 38% 37% 37% 38% 38% 38% 37% 37% 38% 38% 38% 37% 37% 38% 38% 37% 37% 38% 38% 37% 38% 38% 37% 38% 38% 37% 38% 38% 37% 38% 38% 37% 38% 38% 37% 38% 38% 37% 38% 38% 37% 38% 38% 37% 38% 38% 37% 38%		Q1			Q4	Q1			Q4	
tore and Other Customers 52% 54% 54% 55% 50% 50% 54% 54% 55% 50% 54% 54% 55% 50% 54% 54% 55% 50% 54% 54% 55% 50% 54% 54% 55% 55% 54% 54% 54% 55% 55% 54% 54	National Account Customers									
lating Sales Basis) Pry 24	Public Sector Customers	9%				8%	8%	11%	13%	
FY 24 Q1 Q2 Q3 Q4 Q1 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q4 Q4 Q4 Q4 Q4 Q4	Core and Other Customers	52%				54%	54%	52%	50%	
Q1 Q2 Q3 Q4 Q1 Q3 Q4 Q1 Q4 Q1 Q4 Q1 Q4 Q1 Q4 Q4	Sales Growth by Customer Type (Avg									
Altional Account Customers	Daily Sales Basis)									
Part			Q2	Q3	Q4					
A.9% A.9% A.9% A.9% A.9% A.9% A.9% A.3%										
Percent of Sales by Customer End- larket FY 24 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Manufacturing Heavy 47% 48% 49% 46% 46% Manufacturing Light 21% 21% 20% 20% 20% Manufacturing Light 21% 21% 20% 20% 20% Manufacturing Light 21% 21% 20% 20% 20% Manufacturing Light 21% 38% 8% 11% 13% Manufacturing Light 4% 4% 4% 4% 4% Manufacturing Light 4% 4% 4% 4% 4% Manufacturing Light 4% 4% 4% 4% 4% Manufacturing Light 4% 4% Manufacturing Light 4% Manufa										
Agriculturing Heavy AT% Q2 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Q4 Q4 Q1 Q2 Q3 Q4 Q4 Q1 Q2 Q3 Q4 Q4 Q1 Q2 Q3 Q4 Q4 Q4 Q4 Q4 Q4 Q4	Core and Other Customers	-4.9%				8.9%	7.7%	5.2%	3.3%	
Q1 Q2 Q3 Q4 Q1 Q3 Q4 Q3 Q4 Q4 Q4 Q4 Q4	Percent of Sales by Customer End-									
Annufacturing Heavy	Market		FY	/ 24			FY	′ 23		
Annufacturing Light			Q2	Q3	Q4					
Substitution Sector Sect	Manufacturing Heavy	47%				48%	49%	46%	46%	
Retail/Wholesale	Manufacturing Light	21%				21%	20%	20%	20%	
A A A A A A A A A A	Public Sector									
ther * 11% 12% 12% 9% * The other category includes individual customer and small business net sales not assigned to a specific industry classification sales Growth by End-Market (Avg raily Sales Basis) FY 24 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Annufacturing -3.7% 11.1% 10.0% 5.8% 4.1%	Retail/Wholesale									
* The other category includes individual customer and small business net sales not assigned to a specific industry classification calles Growth by End-Market (Avgually Sales Basis) FY 24 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Annufacturing * The other category includes individual customer and small business net sales not assigned to a specific industry classification called the speci	Commercial Services									
FY 24 FY 23 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Manufacturing -3.7% 11.1% 10.0% 5.8% 4.1%	Other *	11%				12%	12%	12%	9%	
FY 24 FY 23 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Manufacturing -3.7% 11.1% 10.0% 5.8% 4.1%		* The other of	category incl	udes individu	ıal customer and	small business net sa	les not assig	gned to a spe	cific industry	classification
FY 24 FY 23 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Manufacturing -3.7% 11.1% 10.0% 5.8% 4.1%	Sales Growth by End-Market (Avg									
Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Ianufacturing -3.7% 11.1% 10.0% 5.8% 4.1%			EV	/ 24			EV	/ 23		
Manufacturing -3.7% 11.1% 10.0% 5.8% 4.1%	Dully Jules Dusis,	Q1			Q4	Q1			Q4	
	Manufacturing									
g										

Average Daily Sales (in millions)*		FY 24	FY 23	FY 22	
	Q1 \$	15.4	\$ 15.4	\$	13.7
	Q2		15.3		13.7
	Q3		16.5		14.7
	Ω4		16.4		15.0

^{*} Average Daily Sales is calculated using number of business days in the United States for the periods indicated.

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Average Daily Sales Growth

Decomposition

	Q1 FY24
Volume	-3.1%
Pricing*	1.6%
Acquisitions	0.8%
Foreign Exchange	0.3%
Total ADS Growth	-0.4%

In dollar terms we estimate our ADS performance was comprised of:

	Q1	FY24
Volume	\$	(29.7
Pricing*		15.5
Acquisitions		7.8
Foreign Exchange		2.6
Total ADS Growth	\$	(3.8

^{*} Inclusive of changes in customer and product mix, discounting and other items

Total E-commerce Sales (in millions)

	F	Y 24	F	Y 23	FY 22			
Q1	\$	603.7	\$	592.9	\$	512.9		
Q2				595.8		523.2		
Q3				634.0		593.9		
Q4				627.1	646.3			

This represents sales made through our eCommerce platforms, including sales made through the MSC website, Electronic Data Interchange systems, VMI systems, Extensible Markup Language ordering based systems, vending machine systems, hosted systems and other electronic portals.

Gross Margin

	FY 24	FY 23	FY 22
Q1	41.2%	41.5%	41.6%
Q2		41.3%	42.5%
Q3		40.7%*	42.9%
Q4		40.5%*	41.9%

^{*} Gross margin in Q3 and Q4 FY23 includes outsized customer mix headwinds due to a significant contract win in the Public Sector business.

Operating Income (in millions)			Reported				Adjusted*	
		FY 24	FY 23	FY 22		FY 24	FY 23	FY 22
	Q1	\$101.6	\$116.0	\$90.7	Q1	\$103.7	\$118.3	\$96.0
	Q2		114.3	97.2	Q2		117.2	100.3
	Q3		135.4	136.8	Q3		138.6	140.3
	Q4		118.1	144.0	Q4		130.4	138.6
Operating Margin			Reported				Adjusted*	
		FY 24	FY 23	FY 22		FY 24	FY 23	FY 22
	Q1	10.6%	12.1%	10.7%	Q1	10.9%	12.3%	11.3%
	Q2		11.9%	11.3%	Q2		12.2%	11.6%
	Q3		12.8%	14.3%	Q3		13.1%	14.6%
	Q4		11.4%	14.1%	Q4		12.6%	13.6%

^{*} Represents a non-GAAP financial measure. An explanation and a reconciliation of each non-GAAP financial measure to the most directly comparable GAAP financial measure are presented in the schedules within our Non-GAAP Reconciliations document published quarterly.

Total Associate Headcount		FY 24						FY 23			
		Q1	Q2	Q3	Q4			Q1	Q2*	Q3	Q4
	Full Time	7,176				F	Full Time	6,849	6,999	7,085	7,131
	Part Time	232				Р	art Time	240	253	258	246
	Total _	7,408					Total	7,089	7,252	7,343	7,377

^{*} Recent headcount increases reflect 90 associates from the Buckeye and Tru-Edge acquisitions in Q2 FY23.

Number of Field Sales Associates *		FY 24	FY 23	FY 22
	Q1	2,619	2,545	2,445
	Q2		2,574	2,448
	Q3		2,580	2,448
	Q4		2,572	2,536

^{*} Field Sales and Service Personnel includes all customer-facing associates in an external sales or service role. Recent headcount increases include 14 associates from the Buckeye and Tru-Edge acquisition in Q2 FY23 and 39 associates from the Engman-Taylor and Tower Fasteners acquisitions in Q4

Number of In-Plant Programs and Installed Vending Units		Fiscal	l 2024				Fisca	I 2023	
_	Q1	Q2	Q3	Q4		Q1	Q2	Q3	Q4
In-Plant Programs	287				In-Plant Programs	208	224	246	265
Installed Vending Units	25,320				Installed Vending Units	22,800	23,286	24,038	24,830